

COVID-19

INTELLIGENCE REPORT

Situational Awareness for:

Stakeholders and Decision Makers

22 September 2020





1. TABLE OF CONTENTS

2.	INSIGHT and SITUATIONAL AWARENESS →Click here to access previous featured reports	
Do	omestic COVID-19	
	OVID-19 Transmission	
US	SA Economic Impact and Second Wave	2
	avel	
	tivismina	
Ira		
3.	COVID-19 IN CANADA	(
3.1.	CANADA NEWS	7
4.	COVID-19 IN USA	8
4.1.	USA NEWS	9
5.	GLOBAL COMMON OPERATING PICTURE	10
6.	LAW ENFORCEMENT AND CRIME REPORTING	11
7.	TRAVEL	11
8.	SOLUTION AND RESPONSE EFFORTS	11
9.	MEDICAL INFORMATION	11
10.	INTERNATIONAL DATA	11
11.	ECONOMIC IMPACT	11
12.	CYBER NEWS	12
13.	APPENDIX A – Canadian Tracking Information	13
14.	APPENDIX B – Phase 1 to 3: Progression on Managing COVID-19 Pandemic	14

	Confirmed	Deaths	Recovered	Active
Canada	145,415	9,228	125,714	10,473
USA	7,047,987	204,589	4,300,829	2.542,569
Global	31,536,890	970,340	23,152,800	7,413,750

NOTE: Paladin Risk Solutions is now utilizing a secure cloud application to provide multiple layers of protection on the web and prevent exposure of open source intelligence gathering and dark web investigations. This software enables research teams to maximize security, accelerate intelligence gathering and analysis, streamline network operations, and ensure full control and auditability of all research activity.

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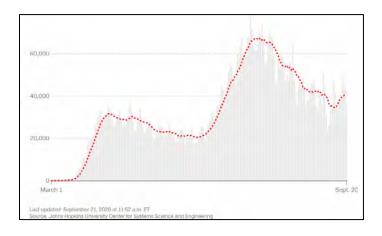
2. INSIGHT and SITUATIONAL AWARENESS

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Domestic COVID-19. BC, Ontario, and Quebec have posted high numbers of daily new cases. On Monday, Ontario saw the highest amount of new cases in over three months, while BC saw its record high daily cases of 165 for the first time since the pandemic has started. Last week, Ontario limited the numbers of individuals allowed in public gatherings, with a limit of 10 indoors and 25 outdoors, for the next 28 days. Ontario is considering having pharmacists administer COVID-19 tests for asymptomatic individuals to reduce the wait tines at testing centers, which have been reported to be hours long.

COVID-19 Transmission. The American Centers for Disease Control and Prevention (CDC) website appeared to be updated to reflect a "possible" new transmission method for COVID-19; airborne transmission, suggesting that proper indoor ventilation is highly important to reduce transmission. Scientists have recently been raising the alarm that it is believed that COVID-19 may be transmitted via aerosols which stay suspended in the air, as opposed to the large droplets which fall to the ground. This caused the World Health Organization (WHO) to update their transmission modes to include the possibility of airborne transmission. After a media report on the CDC website changes, on Monday, the CDC website removed the new information, advising that the page was erroneously updated with an early draft, which did not undergo a technical review. The CDC still indicates on the website that airborne transmission is under review. This is not the first time a revision to information has been made; as we gather more scientific evidence on the virus, authorities change official recommendations. It was first believed that surfaces are a common cause of transmission; however, it is now reported that person to person transmission is much more likely.

USA Economic Impact and Second Wave. Job losses in the USA have affected over 12 million people, with only 42% of those laid off returning to their job to date. In the second quarter of 2020, the USA saw its GDP fall by almost 34%, and as the fall approaches the numbers are not believed to get better fast enough to have a substantial effect on these numbers. USA experts are warning of an "apocalyptic fall", even though USA COVID-19 numbers have decreased since their July high. As the USA continues to re-open businesses, schools, and other aspects of the economy, especially in places which continue to be COVID-19 hotspots. The following graphic depicts COVID-19 new case numbers in the USA since March, with the red line showcasing weekly averages.







WHO guidelines advise that before reopening businesses, the test positivity rate of the area should stay below 5% for at least two weeks. Although 27 states are still seeing a positivity rate higher than 5%, many are still going ahead with reopening plans if they have not done so already. Even with reopening, some industries will likely not return to normal for a while, including restaurants, airlines, and tourism. While increased local tourism makes up for a subsection of the loss for some tourism operators, many report not seeing similar numbers as pre-COVID. The technology industry is one which has seen an increase in job postings in comparison to 2019, as businesses and school grapple with remote work and learning. Increased cyber attacks have also amplified the need for a safe and secure business IT system.

Travel. Australia's Qantas Airlines has come up with a creative way to sell tickets; its "Flight to Nowhere", surprisingly sold out within 10 minutes, consists of a seven-hour flight over Australia's scenic landscape. The flight will take place on a Boeing 787 Dreamliner, which contains large windows, as well as flight entertainment and a surprise "celebrity host". Seats on the flight sold between \$413 and \$1,999 USA dollars, suggesting individuals are looking to get back into a plane. So far, research and data have shown that the chances of being infested by the virus from a flight are very low. Almost no cases in Canada have been reported from planes, although exposure events are commonly posted on official health websites. Airplanes have strong ventilation systems with HEPA filters which are reported to filter COVID-19, and person to person transmission will be reduced should all passengers wear a mask correctly, as required. Although some research has found transmission on flights, this has been a low number considering the number of flights which have had COVID-19 positive passengers. Additionally, Hawaii has reported that starting October 15, individuals who have taken a COVID-19 test before their flight arrives will not be required to quarantine for 14 days should the test be negative. In the USA, the drug store CVS has teamed up with the state to assist with the testing. Hawaii is seeing a 90% reduction in tourism since the pandemic started and has tried to come up with creative solutions.

Activism. The Black Lives Matter (BLM) and Anti Fascist (Antifa) movements enter their 16th week of unrest in US cities since the murder of George Floyd on May 25th. Two incidents, the shooting of two police officers in Compton, CA. and the police shooting of a knife wielding man in Lancaster, PA. were a new catalyst for riots in those cities. With the recent news of the death of Supreme Court Justice (SCJ) Ruth Bader Ginsburg (RBG), riots broke out again in Portland, OR. President Trump has already expressed his intent to install a new SCJ before the election, skewing the Supreme Court 6-3 in favor of republicans.

The "siege" of the White House and federal buildings in Washington DC on Sept 17th was cancelled by its organizers for fear of violence on both sides. The original messaging of the campaign could be misconstrued as a call to violence against the government and even after rebranding the protest as "nonviolent" jazz performances, that new message was not as resonant with expected participants. The organizers cited threats they had received by email and social media, promising violence if they proceeded with the siege, and made the decision to officially cancel the entire event. The BLM movement is losing the stage to its affiliated movement Antifa as the election looms closer and motivations for unrest become more politicised. It is likely their goal of justice for black victims of police brutality will take a back seat to their political agenda closer to the election. RBG's death is a flash point for radical left extremism. Notable Democrats including Alexandria Ocasio-Cortez are calling for democrats to "radicalize" against republicans. Antifa will very likely be emboldened by this rhetoric from the democratic establishment and increase violence leading up to the election. If President Trump is successful in appointing a





new SCJ there will very likely be a violent response from the radical left against federal buildings as well as police and republican officials.

- Chicago: Hundreds of Chicago Police supporters rallied in front of the 16th District Police Department on Wed Sep 16 for a pro-police rally. They were met by a smaller group of BLM protesters who remained peaceful.
- Las Vegas: Federal prosecutors announced on Thursday Sep 17 that five people have been charged with defacing the Foley Federal Building and the Lloyd George U.S. Courthouse during a Black Lives Matter riot on May 30.
- **Pittsburgh:** Three BLM protesters are facing charges for their involvement in a confrontation with diners in downtown Pittsburgh two weeks ago.
- Salt Lake City: A man was arrested for assaulting BLM protesters in front of the West Valley City Police Department Wed Sep 16.
- **St Petersburg:** Two arrested after protest on Howard Ave. A driver in Kia blocking traffic, intentionally hit another driver in a Jeep trying to go around. A second person was taken into custody for obstructing the investigation Tue Sep 15.

China. The dispute along the Ladakh border between India and China is ongoing. Sunday India stated that over the last 20 days it has "beat" the Chinese military in occupying several key mountain positions which would give them "a strategic advantage". India has been moving key supplies into the region that would solidify their positions along the contested border over the winter. India states that these deployments are in response to Chinese military buildups. Reporting also indicates that the Chinese military is deploying troops to more locations across the disputed border. Given the continued buildup of military equipment and supplies along the Ladakh border it is likely that the border tensions will continue for the duration of the winter and that any statements of deescalation will be seen solely as disinformation by the other side. The increase of troops along the border increases the probability that another border skirmish, similar to that which occurred in June, will occur as tensions continue to rise.

The United States Commerce Department at the direction of President Trump made a statement this week that they are requiring Apple and Google to cease the availability of the app TikTok on September 27th. This is following statements by senior officials within the US government that the app is a "spy tool" for China. The ban on downloading the app was initially set for Sept 20th though a one-week extension was granted while negotiations for the sale of the app to Walmart and Oracle are being decided. It is unlikely that the sale of TikTok will be finalized in the next week given the complexities of the political situation which surrounds it and the geo-political repercussions which the sale of the app may have for China and the US. It is also unlikely that the Chinese government will approve the sale of the app within this time frame given its worth to the CCP in terms of both data collection and revenue.

On Sunday, the Chinese government issues new "guidance" on the integration of the Chinese economy and government. This new integration will require all businesses to have a minimum number of Communist party members employed within the business and that these individuals will be there to "boost law abidance and moral standards." Though the integration of the Chinese government with businesses is not new that the government is looking at small and medium business at this time shows a distinct transition and desire to exert control within the regime to a new level. This may be due to numerous issues which Chairman Xi has faced recently and his







extension of control over the party and business sectors likely indicates that increasing measures to control Chinese society are likely in the near future.

A former director of the Canadian Security Intelligence Service (CSIS) Richard Fadden this week stated that Canada should prohibit Chinese students from partaking in research of sensitive matters (those related to or which can be applied to national defense). This comes after 1000 Chinese students had their visas revoked in the US on suspicion of sending sensitive information to China. As the US and other NATO and intelligence partners increase their scrutiny around Chinese students and their role in academic research it is likely that the pressure on the Canadian government to act on this matter will grow both from within and externally. Given that the government is biding its time with the Huawei 5G situation in an attempt to appease all sides it is likely that a similar approach will be taken regarding Chinese students for the near term, saving the decision to be used in wider negotiations.

Iran. It is reported that a terrorist attack against a senior US official in Bahrain was stopped this week by Bahraini, Saudi and American personnel. The target of the attack is currently unknown, though reporting indicates that the terrorist attack was backed by the Iranian Revolutionary Guard Corps and would have been in retaliation for the death of General Qassem Soleimani in January. 9 people associated with the attack were arrested and it is believed numerous other personnel were able to return to Iran. Reports also indicate that Iran had plans to assassinate the US ambassador to South Africa recently though that plan appears to have been thwarted. Given that the US has its 5th Fleet Headquarters in Bahrain there are numerous senior personnel who the attack could have been targeting, though it is likely that the attack would have targeted military personnel. It is likely that Iran will continue to attempt to retaliate for the death of General Qassem Soleimani, and that these attempts will focus on personnel in the Middle East as Iran can draw on the disenfranchised Shia populations of the region to assist.

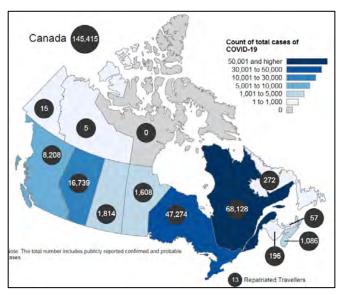
US Cyber Command is warning the private sector about an Iranian hacker group which has been dubbed "Pioneer Kitten." that is believed to have been operating since 2017. Pioneer Kitten has been reported to target areas of National Security though has also been known to sell access to private systems which have been compromised. US Cyber Command reports that although Pioneer Kitten acts as a key intelligence gathering arm of Iranian Intelligence it is not a government entity and that is why they sell access to compromised systems that would otherwise benefit Iranian Intelligence. Cyber attacks on key US sectors by Iran and other state actors are not a new phenomenon. These style attacks have been occurring for several years and will likely continue as rogue states like Iran increase their cyber warfare capabilities. It is likely that numerous other Iranian hacker groups are operating currently either in cooperation with or in parallel to Pioneer Kitten.

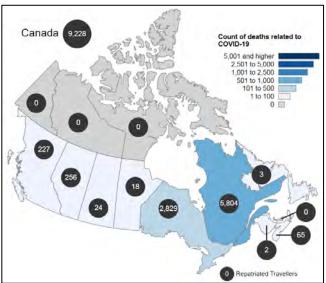
Reports indicate the US will be re-imposing sanctions on Iran under the 2015 nuclear deal which the US backed out of in 2018. All other countries involved with the nuclear deal state that the US does not have the legal authority to impose these sanctions. The sanctions will target more than two dozen people and entities involved in the Iranian nuclear, missile and conventional arms programmes with further announcements being made on Monday, Sep 21. Iran's President Hassan Rouhani has said the US "faces defeat" if it is to reimpose UN sanctions on the country. Iranian statements that the US will be defeated or will have any repercussions are likely only propaganda measures meant to reassure the Iranian population and the regime's supporters. As the US nears the Nov 3rd election it is likely that US President Donald Trump will take further actions in response to Iran's growing nuclear program to further rally his base. Growing tensions between Iran and the US are unlikely to have any significant impact on the US election, unless Iran succeeds in assassinating a senior US official.





3. COVID-19 IN CANADA





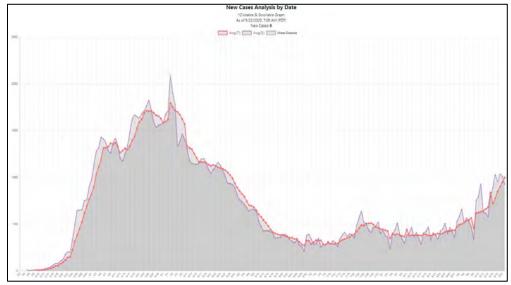
Source: https://www.canada.ca/en/public-health/services/diseases/2019-novel-coronavirus-infection.html

Prov.	Total Confirmed	Total Deaths	Total Recovered	Total Active
Total	145,415	9,228	125,714	10,473
ВС	8,208	227	5,972	2,009
ON	47,274	2,829	41,146	3,299
QC	68,128	5,804	59,131	3,193
AB	16,739	256	15,024	1,459
МВ	1,608	18	1,227	363
NB	196	2	191	3
SK	1,814	24	1,645	145
PEI	57	0	56	1
NL	272	3	268	1
NS	1,086	65	1,021	0
YT	15	0	15	0
NT	5	0	5	0
NU	0	0	0	0
4	13	0	13	0
Rate of change	↑0.0%	↑ 0.0%	* 0.0%	0.0%





Prov.	Total Test	Total Waiting	Total Hosp	Total ICU
Total	7,236,047			*
ВС	479,574	*	60	21
ON	3,580,343	32489	65	22
QC	1,382,299	*	148	30
AB	1,215,672	- 9	51	9
MB	165,998	*	8	2
NB	70,268	9	0	0
SK	173,764	F	10	1
PEI	30,396	60	4	
NL	38,118	8	0	0
NS	89,014	e	0	0
YT	3,049	39	*	.4
NT	4,807	75	0	0
NU	2,745	441	0	0
Rate of change	↑ 0.0%		4	



Source: https://www.covid-19canada.com

3.1. CANADA NEWS

- B.C. voters heading to the polls as snap election called for Oct. 24
- Hospitalizations, deaths will follow Ontario's COVID-19 surge, but how many remains unclear
- Ahead of throne speech, Canadians see coronavirus pandemic, jobs as top concerns: Ipsos poll
- Overcrowded buses worry commuters as COVID-19 cases rise, weather turns colder







- Pediatricians issue urgent call for help to get flu shot to more people this fall
- Patio heaters won't cut it. What will it take for restaurants to survive winter?
- Federal government commits \$1B for cities to buy motels, hotels for rapid-housing program
- Sore throat, runny nose among symptoms removed from BC student health checklist, province confirms

The BC Premier has called an election for October 24, 2020. BC has a strong mail-in voting system and consists of many rural areas which may assist in voting in less crowded areas. A one-month notice for an election is likely not a favorable time frame for other political parties who will need to build a campaign to ensure they reach voters. It will also likely take away focus from COVID-19 matters while the BC NDP works on a campaign. It is believed the BC NDP is hoping their positive approval ratings found in polls will translate to the election polls, and likely are calling an election very soon due to a current positive view of the BC NDP and their COVID-19 actions. However, as benefits such as rental assistance are no longer in effect, and the increasing COVID-19 numbers reduce the positive view of BC NDP by British Columbians. Early reactions suggest even BC NDP supporters are frustrated with the call for an election, calling it a power grab, and possibly changing the views of individuals who may have favored BC NDP over the BC Liberals. BC has also now removed runny nose and sore throat from COVID-19 symptoms for children and has recently put in new regulations for restaurants and bars, as well as closing banquet halls and nightclubs. The effect of these regulations will likely be seen in the coming weeks.

4. COVID-19 IN USA







Coronavirus Cases

7,049,125

Deaths:

204,633

Recovered:

4,301,066

USA State J↑	Total Cases ↓₹	Total Deaths 🕸	Total Recovered 🕼	Active Cases 🕸	Tot Cases/ 1M pop 1	Deaths/ 1M pop 🕸	Total Tests 🕸	Tests/ 1M pop ↓↑	Population 🎵
USA Total	7,049,165	204,633	4,301,089	2,543,443	21,296	618	98,934,721	298,894	
California	790,679	15,071	399,311	376,297	20,011	381	13,672,782	346,039	39,512,223
Texas	733,173	15,254	628,986	88,933	25,285	526	6,073,766	209,470	28,995,881
<u>Florida</u>	685,439	13,324	218,784	453,331	31,914	620	5,120,391	238,405	21,477,737
New York	484,436	33,185	388,221	63,030	24,902	1,706	9,980,765	513,056	19,453,561
<u>Georgia</u>	307,339	6,604	74,037	226,698	28,947	622	3,066,767	288,843	10,617,423
Illinois	277,933	8,693	202,968	66,272	21,933	686	5,143,387	405,892	12,671,821
Arizona	214,251	5,478	33,946	174,827	29,435	753	1,670,418	229,493	7,278,717
New Jersey	203,664	16,190	168,504	18,970	22,929	1,823	3,352,791	377,473	8,882,190
North Carolina	194,381	3,247	176,422	14,712	18,534	310	2,817,539	268,642	10,488,084
Tennessee	184,409	2,233	166,674	15,502	27,003	327	2,673,187	391,436	6,829,174
Louisiana	161,462	5,375	145,570	10,517	34,732	1,156	2,184,753	469,961	4,648,794
Pennsylvania	155,731	8,085	123,665	23,981	12,165	632	1,913,462	149,466	12,801,989
Alabama	146,584	2,457	61,232	82,895	29,896	501	1,116,478	227,705	4,903,185
Ohio	145,325	4,642	123,423	17,260	12,433	397	2,848,305	243,672	11,689,100

4.1. USA NEWS

- Despite progress since July, most states are going backward with Covid-19 as doctors worry about 'a very apocalyptic fall'
- As schools spend big on temperature check tech, experts warn: It won't work
- U.S. Covid-19 death toll surpasses 200,000
- With Flags, Crosses and Photos, Mourning 200,000 dead
- U.S. sets record with over one million coronavirus tests in a day
- 'We May Be Surprised Again': An Unpredictable Pandemic Takes a Terrible Toll
- Bill Gates says it's 'outrageous' that Americans still can't get coronavirus test results in 24 hours

Chicago: The Chicago Tribute reports more than 50 restaurants in the Chicago area have permanently closed their doors because of the coronavirus pandemic.

Houston: The Houston Independent School District released 12 locations with presumed positive COVID-19 cases from the past week. The list can be found on the HISD homepage.

Las Vegas: Las Vegas Sands has revealed almost 400 employees have tested positive for COVID-19 since the Venetian and Palazzo resorts reopened in June.

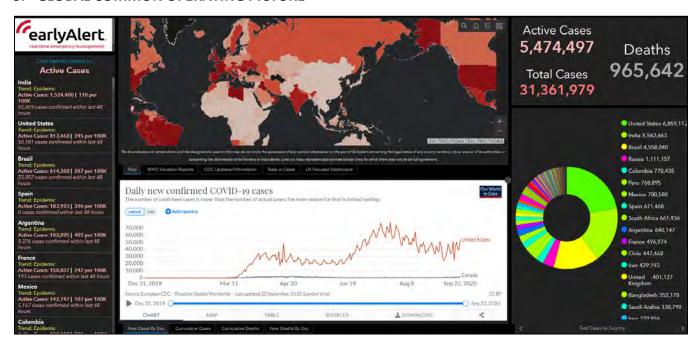
Pittsburgh: The Oklahoma State Department of Health reported 212 active cases of COVID-19 in Pittsburgh County Sept. 17 with the majority continuing to be attributed to an outbreak at a local prison.

Salt Lake City: An "open streets" initiative to support businesses impacted by the pandemic will run until Oct 10. Businesses are encouraged to set up a safer open-air market in a designated block of Main Street.





5. GLOBAL COMMON OPERATING PICTURE



		Total Confirmed	Total	Deaths			Total Recovered			Mortality Rat	e
		31,536,890	970	,340		2	3,152,800			3.08%	
#	Country		Confirmed	Deaths	Recov.	Mort.	Critical	Active	Cases /1M	Active , /1M	Death /1M
1	USA us		7,047,987 (↑1,771)	204,589 (†83)	4,300,829	2.9%	14,047	2,542,569	21,265	7671	617
2	India IN		5,574,096 (\gamma13,991)	89,068 (*103)	4,503,976	1,6%	8,944	981,052	4,030	709	64
3	Brazil BR		4,560,083	137,350	3,887,199	3.0%	8,318	535,534	21,419	2515	645
4	Russia Ru		1,115,810 (↑6,215)	19,649 (*160)	917,949	1.8%	2,300	178,212	7,645	1221	135
5	Peru PE		772,896	31,474	622,418	4.1%	1,415	119,004	23,369	3598	952
6	Colombia co		770,435	24,397	640,900	3.2%	863	105,138	15,105	2061	478
7	Mexico MX		700,580	73,697 (*204)	502,982	10.5%	2,568	123,901	5,421	959	570
8	Spain es	_	671,468	30,663	n/a	4.6%	1,417	640,805	14,360	13704	656
9	South Africa z		661,936	15,992	591,208	2.4%	539	54,736	11,130	920	269
10	Argentina AR		640,147	13,482	508,563	2.1%	3,387	118,102	14,135	2608	298
11	France FR		458,061	31,338	93,008	6,8%	919	333,715	7,014	5110	480
12	Chile cL		447,468	12,298	421,111	2.7%	915	14,059	23,363	734	642
13	Iran IR		429,193 (+3,712)	24,656 (+178)	363,737	5.7%	3,922	40,800	5,095	484	293
14	UK GB		398,625	41,788	n/a	10.5%	138	356,837	5,865	5250	615
15	Bangladesh BD		352,178 (*1,557)	5,007 (+28)	260,790	1.4%	n/a	86,381	2,134	523	30
16	Saudi Arabia sa	4	330,798 (↑552)	4,542 (+30)	312,684	1.4%	1,121	13,572	9,469	389	130
17	Iraq 10		322,856	8,625	258,075	2.7%	537	56,156	7,988	1389	213
18	Pakistan ek		306,886 (↑582)	6,424 (+4)	293,159	2,1%	570	7,303	1,383	33	29
19	Turkey TR		304,610	7,574	268,435	2.5%	1,491	28,601	3,603	338	90
20	Italy m		299,506	35,724	218,703	11,9%	232	45,079	4,955	746	591
21	Philippines вн		291,789 (†1,635)	5,049 (±50)	230,643	1,7%	1,048	56,097	2,655	510	46
22	Germany DE		276,135 (↑584)	9,485 (+4)	246,300	3.4%	267	20,350	3,293	243	113
23	Indonesia to		252,923 (+4,071)	9,837 (+160)	184,298	3,9%	n/a	58,788	922	214	36
24	Israel 1L		193,374 (+2,445)	1,285 (+12)	140,751	0.7%	668	51,338	21,024	5582	140
25	Ukraine ua		181,237 (†2,884)	3,642 (+59)	79,901	2,0%	177	97,694	4,150	2237	83
26	Canada ca		145,415	9,228	125,714	6.3%	86	10,653	3,837	282	244





6. LAW ENFORCEMENT AND CRIME REPORTING

- Organized Crime in the Age of COVID-19
- Toronto introducing dedicated police officers to focus on COVID-19 enforcement
- RCMP raid Montreal-area condo linked to poison-laced letter sent to White House

7. TRAVEL

- Hawaii to let travelers who test negative for COVID to bypass quarantine starting Oct. 15
- Corporate travel seeing a slow but steady rebound, says new survey
- Laid-off WestJet employees have jobs contracted out, call severance a 'sham'
- All-Inclusive Resorts Succeed in Delivering Convenience, Value and Safety During COVID-19

8. SOLUTION AND RESPONSE EFFORTS

- CDC reverses itself and says guidelines it posted on coronavirus airborne transmission were wrong
- Covid-19 dogs arrive at the Helsinki Airport able to identify the virus earlier than laboratory tests
- 64 high-income nations join effort to expand global access to Covid-19 vaccines, but U.S. and China do not
- Immunity to COVID-19 is probably higher than tests have shown

More than 100 teams of scientists worldwide are developing and testing a vaccine against the virus SARS-CoV-2 as quickly as possible. Many groups are working on a COVID-19 vaccine using technologies that have been in development for decades but have yet to be approved for wide-scale human use, such as DNA, RNA, and viral-vector vaccines. Of the 40 vaccines in human clinical trials 9 are in phase three and experts say more than one could potentially be approved before the end of the year. An effective vaccine against COVID-19 is the only likely event that would allow the world to return to a pre-pandemic quality of life. Even in countries with a devastating number of deaths from COVID-19, there is nowhere close to a level of "herd immunity" within the population. While one vaccine candidate by AstraZeneca had paused trials to review potentially dangerous side effects the number of candidates in phase three trials likely suggests a proven vaccine could be announced before the end of the year.

9. MEDICAL INFORMATION

- Not yet peer reviewed study suggests dengue may provide some immunity against COVID-19
- Advances In ICU Care Are Saving More Patients Who Have COVID-19
- New study makes curious observation: Hospitalized COVID-19 patients were less likely to wear glasses

10. INTERNATIONAL DATA

- New Zealand ends all pandemic restrictions outside main city of Auckland
- UK could face 50,000 cases a day by October without action Vallance
- Sweden has escaped a second coronavirus wave so far. The question is why
- Russian landlords feel the pinch as COVID-19 hits incomes and rents
- Europe tightens coronavirus restrictions as infections surge

11. ECONOMIC IMPACT

TSX joins global stock market sell off as coronavirus fears refuse to go away







- The Keys To Reshaping The Post-Covid-19 Economy
- World economy tipped to recover to pre-coronavirus levels mid-2021
- Global shares fall as lockdown fears hit leisure sector

12. CYBER NEWS

- Cybercriminals moved quickly to capitalize on the COVID-19 outbreak using malicious emails
- Remote work presents additional cyber hurdles for organizations
- SFU ransomware attack exposed data from 250,000 accounts, documents show

End Report

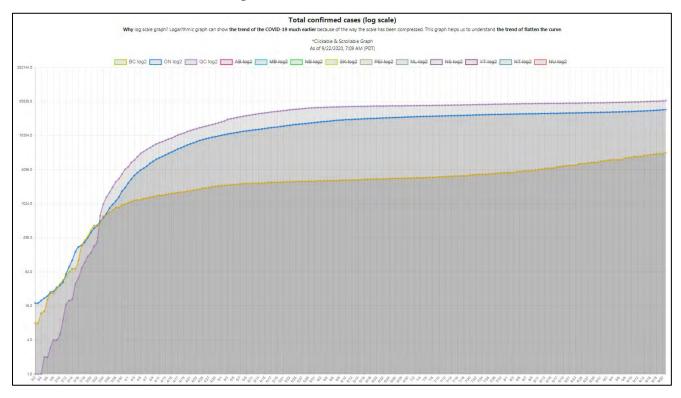
Please submit feedback to:

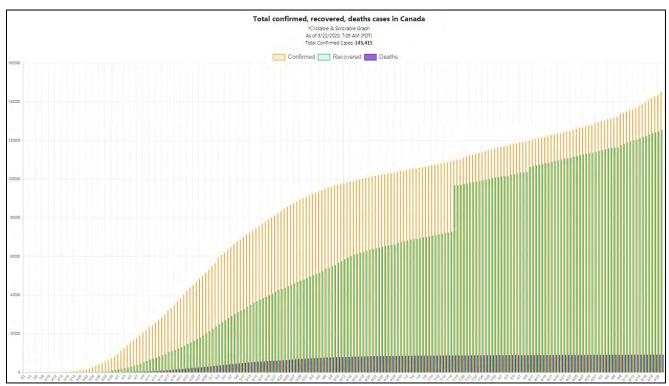
Scott McGregor, CD, BCom
Intelligence Manager
Paladin Risk Solutions Inc.
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smcgregor@paladinrisksolutions.com





13. APPENDIX A – Canadian Tracking Information



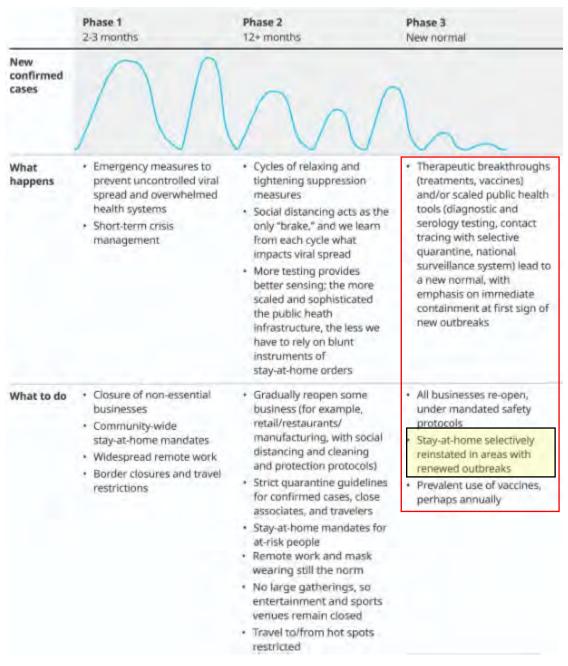


Source: https://www.covid-19canada.com/graphs





14. APPENDIX B - Phase 1 to 3: Progression on Managing COVID-19 Pandemic



Source: https://www.oliverwyman.com/our-expertise/insights/2020/apr/getting-back-to-work-responsibly.html